

ON-THE-JOB TRAINING AND ON-THE-JOB  
SEARCH: WAGE-TRAINING CONTRACTS IN A  
FRICTIONAL LABOR MARKET

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# INTRODUCTION

MOTIVATION

PREVIOUS LITERATURE

# THE MODEL

PRIMITIVES

STEADY STATE EQUILIBRIUM

EFFICIENCY ANALYSIS

# QUANTITATIVE ANALYSIS

STEADY STATE

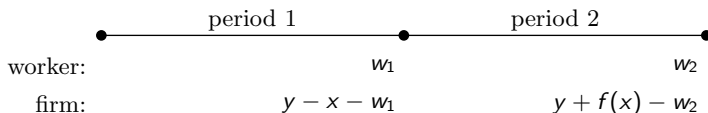
COMPARATIVE STATICS

# CONCLUSION

# MOTIVATION

- Human Capital Accumulation (post schooling)
  - the major contributor individual wage growth and economic growth
  - the first best outcome: Workers should pay for the cost of general training.
  - In reality,
    - only firms can provide general training in many cases and
    - workers cannot commit to staying with the training firms
- This paper studies the coexistence of On-the-job Training and Search
  - Do productive firms provide more training?
  - Do firms provide the efficient level of training?
  - Do firms provide more training, as search friction is mitigated?

## ILLUSTRATIVE EXAMPLES

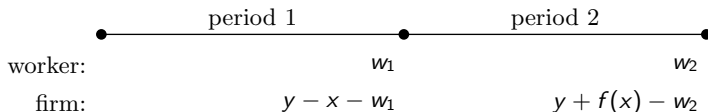


- Becker (1964): Perfect Competition

$$\begin{array}{ll}
 x^B \in \arg \max -x + f(x) & \\
 w_2 = y + f(x^B) & \\
 \pi_2 = 0 & \\
 w_1 = y - x^B & \\
 \pi_1 = 0 & 
 \end{array}$$

- Under perfect competition, the firm provides the efficient level of training, and the worker pays the training cost through lower wage during training.

## ILLUSTRATIVE EXAMPLES



- Acemoglu (1997): exogenous job-turnover shock

$$\begin{aligned}
 x^A &\in \arg \max -x + (1 - \alpha)f(x) \\
 w_2 &= \phi(y + f(x^A)) & w_1 &= \phi(y - x^A) \\
 \pi_2 &= (1 - \alpha)(1 - \phi)(y + f(x^A)) & \pi_1 &= (1 - \phi)(y - x^A) \\
 \pi^P &= \alpha(1 - \phi)(y + f(x^A))
 \end{aligned}$$

- positive externality for subsequent poaching firms (free rider problem)

# PREVIOUS LITERATURE

- Moen and Rosen (2004)
  - no on-the-job search by unskilled workers
  - no skilled unemployed workers
  - no productivity differential
- Fu (2011)
  - incorporates the piece rate sharing rule into Burdett and Mortensen (1998)
  - ends up with inefficient level of training
- Sanders and Taber (2012)
  - over-investment on job specific human capital
  - under-investment on general human capital

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# THE BASIC MODEL

- Burdett and Mortensen (1998) with productivity differentials
- a unit measure of risk neutral (lifetime income maximizing) workers
  - A newly born worker enters the labor market as unskilled and unemployed.
  - The unemployed worker gets employed at rate  $\lambda^0$ .
  - The employed worker finds another job at rate  $\lambda^1$  and gets laid off at rate  $\delta$ .
  - The employed worker acquires (general) skills at rate  $\mu x$  through training.
  - All workers retire at rate  $\rho$  and they are replaced with newly born workers.
- a unit measure of heterogenous firms ( $p \sim H(p)$ )
  - Each firm maintains one vacancy at every instant.
  - The recruiting firm with  $p$  posts  $(E_u(p), E_s(p)) = ((w_u(p), x(p), E_s^t(p)), (w_s(p)))$ .
  - It meets an employed searcher at rate  $\lambda^1$  and unemployed searcher at rate  $\lambda^0$ .
- $\varepsilon$ -measure of noise firms
  - They offer only skilled wages from  $\hat{F}_n : [\underline{p} + s, \bar{p} + s] \rightarrow [0, 1]$ .



# THE BASIC MODEL

- Unemployed Workers

- retire at rate  $\rho$ , and get employed at rate  $\lambda^0$ .

$$rU_i = b - \rho U_i + \lambda^0 \int \max\{z - U_i, 0\} dF_i(z), \quad \text{for each } i \in \{u, s\}$$

- Skilled Employed Workers

- retire at rate  $\rho$ , get laid off at rate  $\delta$ , and find offers at rate  $\lambda^1$ .

$$rE_s(p) = w_s - \rho E_s(p) + \delta(U_s - E_s(p)) + \lambda^1 \int \max\{z - E_s(p), 0\} dF_s(z)$$

- Unskilled Employed Workers

- retire at rate  $\rho$ , get laid off at rate  $\delta$ , find offers at rate  $\lambda^1$ , and
- acquire (general) skills at rate  $\mu\chi$ .

$$rE_u(p) = w_u - \rho E_u(p) + \delta(U_u - E_u(p)) + \lambda^1 \int \max\{z - E_u(p), 0\} dF_u(z) \\ + \mu\chi(E_s^t - E_u(p))$$

# THE BASIC MODEL

- Operating Firms with Skilled Matches
  - deliver the committed values through ...

$$rJ_s(p) = p + s - w_s(p) - [\rho + \delta + \lambda^1(1 - F_s(E_s(p)))]J_s(p)$$

- Operating Firms with Unskilled Matches
  - deliver the committed values through ...

$$rJ_u(p) = \max_{w_u, x, E_s^t} p - w_u - c(x) - [\rho + \delta + \lambda^1(1 - F_u(E_u(p)))]J_u(p) + \mu x (J_s(p) - J_u(p))$$

subject to the promise-keeping constraint on  $E_u(p)$ .

- F.O.C.
  - $w_s^t(p) = p + s$
  - $c'(x) = \mu(E_s^t(p) - E_u(p) - J_u(p))$
  - The promise keeping constraint determines unskilled wages.

# THE BASIC MODEL

- Recruiting Firms
  - post  $(E_u(p), E_s(p))$  to maximize

$$[\lambda^0 u_s + \lambda^1 G_s(E_s)]J_s(E_s, p) + [\lambda^0 u_u + \lambda^1 G_u(E_u)]J_u(E_u, p)$$

# THE BASIC MODEL

Given firms' productivity distribution  $H(\rho)$ , a steady state equilibrium with on-the-job training and on-the-job search consists of value equations  $\{U_i, E_i, J_i\}$  compensation packages  $\{(w_u(\rho), x(\rho), E_s^t(\rho)), (w_s(\rho))\}$  and steady state measures  $\{F_i, G_i, u_i\}$  that jointly satisfy the following conditions.

- (i) Given  $F_i$ , workers make optimal job turnover decision.
- (ii) Given  $\{F_i, E_i\}$ , operating firms optimally deliver the committed values.
- (iii) Given  $\{G_i, u_i\}$ , recruiting firms post their contract to maximize their profit.
- (iv)  $\{F_i, G_i, u_i\}$  are stationary and consistent with the behavior of each agents.

# STEADY STATE EQUILIBRIUM

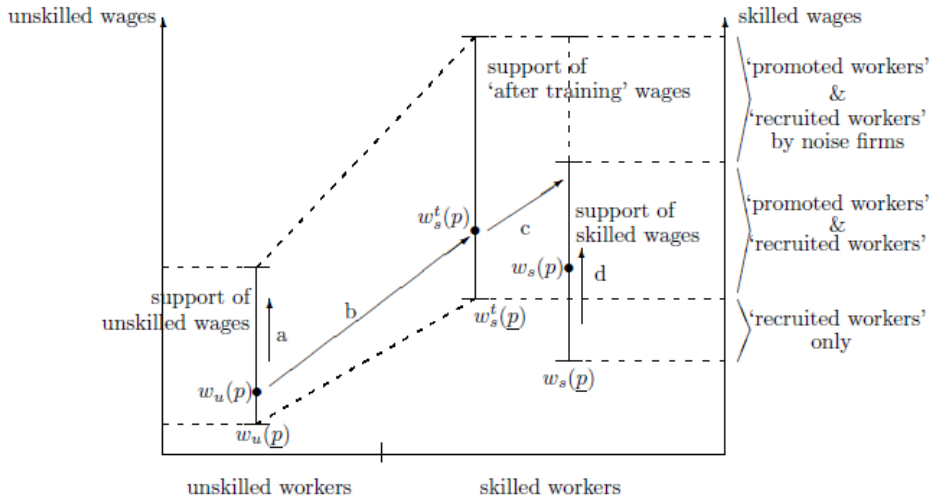


FIGURE 1: EQUILIBRIUM SUPPORT OF WAGES

# STEADY STATE EQUILIBRIUM

- Proposition 1 The optimal training intensity is characterized by

$$c'(x(p))(r + \rho + \delta)/\mu + x(p)c'(x(p)) - c(x(p)) = s + \delta(U_s - U_u) \\ + \lambda^1 \int_{E_s^t(p)}^{\bar{E}_s} [z - E_s^t(p)] dF_s(z) - \lambda^1 \int_{E_u(p)}^{\bar{E}_u} [z - E_u(p) - J_u(p)] dF_u(z)$$

- In particular,  $x(\bar{p}) < x(p)$  for any  $p \in [p, \bar{p})$  if and only if

$$\int_{E_s^t(p)}^{\bar{E}_s} [z - E_s^t(p)] dF_s(z) > \int_{E_u(p)}^{\bar{E}_u} [z - E_u(p) - J_u(p)] dF_u(z)$$

# EFFICIENCY BENCHMARKS

- Constrained Social Planner
  - maximizes the present value of the expected output flow throughout the life of a newly born worker in the steady state equilibrium.

$$(r + \rho)S_s^*(p) = p + s + \delta(U_s^* - S_s^*) + \lambda^1 \int_p^{\bar{p}} [S_s^*(p') - S_s^*(p)] dH(p')$$

$$(r + \rho)S_u^*(p) = p - c(x^*(p)) + \delta(U_u^* - S_u^*) + \mu x^*(p)(S_s^*(p) - S_u^*(p)) \\ + \lambda^1 \int_p^{\bar{p}} [S_u^*(p') - S_u^*(p)] dH(p')$$

$$(r + \rho)U_i^*(p) = b + \lambda^0 \int_p^{\bar{p}} [S_i^*(p') - U_i^*(p)] dH(p')$$

- chooses the training intensity such that  $c'(x^*(p)) = \mu(S_s^*(p) - S_u^*(p))$   
(vs  $c'(x(p)) = \mu(E_s^t(p) - E_u(p) - J_u(p))$ )

# EFFICIENCY BENCHMARKS

- Proposition 2 The training intensity in the social planner's problem is characterized by

$$c'(x^*(p))(r + \rho + \delta)/\mu + x^*(p)c'(x^*(p)) - c(x^*(p)) = s + \delta(U_s^* - U_u^*)$$

- In particular,  $dx^*/dp = 0$ ,  $dx^*/d\lambda^1 = 0$ , and  $dx^*/d\lambda^0 > 0$



# EFFICIENCY BENCHMARKS

- In the market equilibrium,

$$c'(x(p))(r + \rho + \delta)/\mu + x(p)c'(x(p)) - c(x(p)) = s + \delta(U_s - U_u) \\ + \lambda^1 \int_{\bar{E}_s^t(p)}^{\bar{E}_s} [z - E_s^t(p)] dF_s(z) - \lambda^1 \int_{E_u(p)}^{\bar{E}_u} [z - E_u(p) - J_u(p)] dF_u(z)$$

- In the social planner's problem,

$$c'(x^*(p))(r + \rho + \delta)/\mu + x^*(p)c'(x^*(p)) - c(x^*(p)) = s + \delta(U_s^* - U_u^*)$$

## EFFICIENCY BENCHMARKS

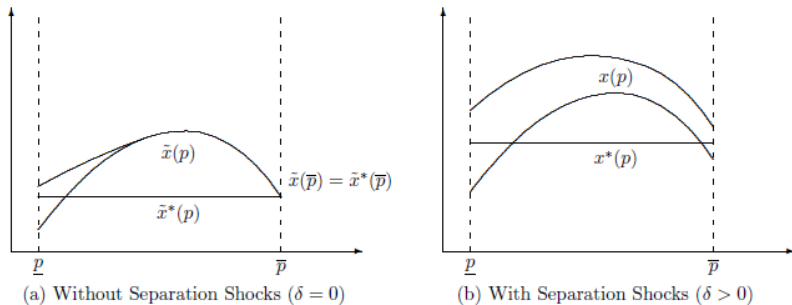


Figure 2: Training Intensity

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# BASELINE SIMULATION

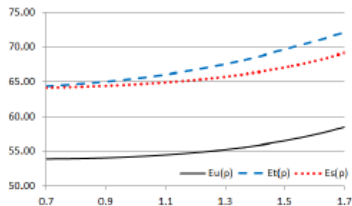
Table 1: Parameter Values

$[\underline{p}, \bar{p}] = [0.75, 1.75]$	the productivity support
$\eta = 1.0$	the shape parameter of $H(p)$
$s = 0.25$	productivity improvement through training
$\gamma = 2.0$	cost function parameter
$r = 0.012$	interest rate
$\rho = 0.008$	retirement rate
$\delta = 0.064$	separation rate
$\lambda^0 = 1.35$	job finding rate by unemployed workers
$\lambda^1 = 0.45$	job finding rate by employed workers

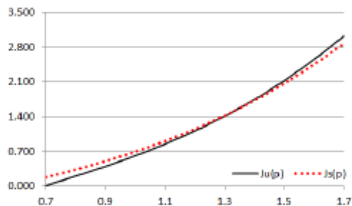
$$\text{Productivity Distribution: } H(p) = \frac{1 - (\underline{p}/p)^\eta}{1 - (\underline{p}/\bar{p})^\eta}$$

$$\text{cost function: } c(x) = x^\gamma$$

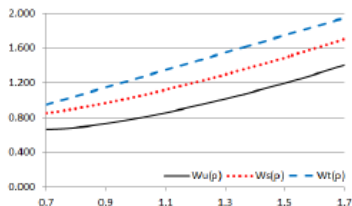
# BASELINE SIMULATION



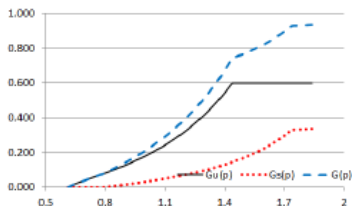
(a) Workers' Values



(b) Firms' Values



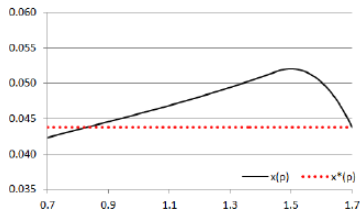
(c) Wages



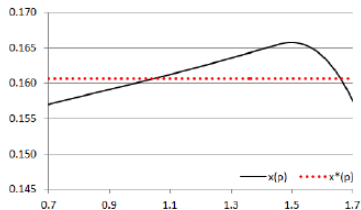
(d) The Value-earning Distribution

FIGURE 3: THE BASELINE SIMULATION RESULT I

# BASELINE SIMULATION



(a) In the Alternative Benchmark Setting



(b) In the Baseline Simulation

Figure 4: Training Intensity

	unskilled workers	skilled workers	training cost	total output	Net output
ME	0.6001	0.3492	0.0159	1.3859	1.3700
PP	0.6027	0.3467	0.0156	1.3862	1.3707
ME/PP	0.9958	1.0073	1.0191	0.9997	0.9995

ME: the market equilibrium outcome PP: the planner's solution ME/PP: the ratio of ME to PP

Table 2: The Outcome of the Baseline Simulation

## COMPARATIVE STATICS

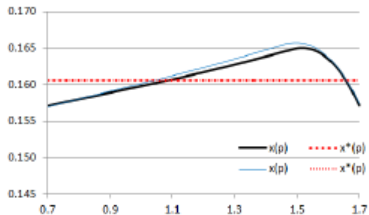
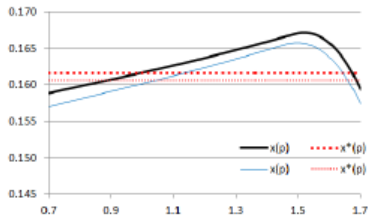
(a) Training Intensity with different  $\lambda^1$ (b) Training Intensity with different  $(\lambda^0, \lambda^1)$ 

FIGURE 5: TRAINING INTENSITY

## COMPARATIVE STATICS

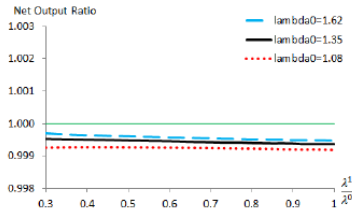
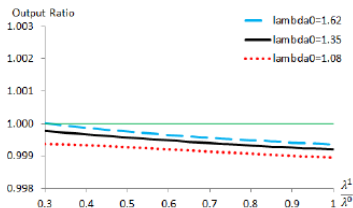
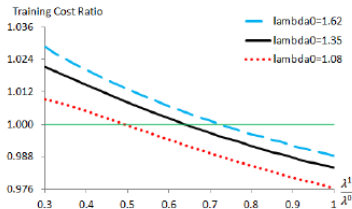
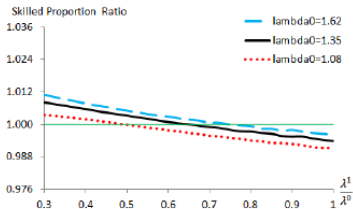


FIGURE 6: TRAINING INTENSITY



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    - workers cannot commit to staying with the training firms
- This paper studies the coexistence of On-the-job Training and Search
  - Hump-shaped training intensity
  - over-intensified general training
  - Mitigating search friction intensifies training but improves net output.

# Thanks for listening!

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