The Canon Institute for Global Studies (CIGS) is a private non-profit think tank that was established as a general incorporated foundation in December 2008 to commemorate the 70th anniversary of Canon Inc. in 2007. The Institute conducts various research activities in line with Canon’s corporate philosophy of kyosei—living and working together for the common good—with the aim of contributing to global prosperity and the well-being of humankind.

Amid the growing tides of globalization and increasing economic uncertainty, Japan faces mounting concerns regarding its future, including the need for social security and fiscal reforms to cope with a rapidly aging population and declining birthrate. On a global scale, as emerging markets continue to develop economically and living standards improve, the world faces many daunting problems, including a range of crises related to food, water and the environment.

Faced with these circumstances, careful deliberation and analysis of the present is needed more than ever to ensure an accurate forecast of events into the future. I sincerely hope that CIGS will play an active role in shaping the future of Japan and the rest of the world by precisely plotting out future directions while also bringing together outstanding human resources with the motivation to achieve these ambitions.

Toward the realization of these goals, CIGS welcomes as its president Mr. Toshihiko Fukui, a man of vast knowledge and experience. With every confidence that the Institute will contribute meaningfully to global prosperity and the well-being of humanity, we request your support of and cooperation in our activities.

Fujio Mitarai
Chairman & CEO
Canon Inc.

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**Message from the Chairman**

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**Supervisors, Directors, Auditor and Advisors**

- **Chairman of the Board of Supervisors**
  - Fujio Mitarai
    - Chairman & CEO, Canon Inc.

- **Supervisors (alphabetical)**
  - Shigemitsu MIKI
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  - Kenji MIYAHARA
    - Special Advisor, Sumitomo Corporation
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- **President**
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    - Former Governor of the Bank of Japan

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    - Special Advisor
    - Director Musashino Institute for Global Affairs
  - Akinari HORII
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    - Former Assistant Governor of the Bank of Japan (International Activities)
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  - Toshio TANAKA
    - Executive Vice President & CFO, Canon Inc.

- **Auditor**
  - Tadashi OHE
    - Attorney at Law

- **Advisors (alphabetical)**
  - Fumio HAYASHI
    - Senior Professor, Graduate School of Policy Studies, National Graduate Institute for Policy Studies(GRIPS)
  - Kazumasa KUSAKA
    - Former Vice Minister for International Affairs, Ministry of Economy, Trade and Industry;
    - Chairman and CEO, Japan Economic Foundation
  - Yukio OKAMOTO
    - President, Okamoto Associates, Inc.
  - Junichi URIE
    - Honorary Advisor to the Board, Nomura Holdings, Inc.

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**Research Areas**

- Agriculture Policy
- Macroeconomics
- Health Care Policy
- Natural Resources
- Environment
- Foreign Affairs
- National Security
- Overseas Information Analysis
- Network

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The Canon Institute for Global Studies (CIGS) has been active since April 2009 and is ready to take even greater strides after seven years in operation. During this period, the global economy has undergone dynamic developments amid accelerating globalization and ICT revolution, and yet the outlook remains uncertain as social discrepancy widens around the world. Moreover, Pax Americana, which has constituted the backbone of global order until now, has begun to show signs of rupture, giving way for unpredictable developments to seep through, including the resurgence of nationalism and the proliferation of cyberattacks and terrorism. Under these circumstances, Japan meets new challenges with determination to work out a winning formula.

The CIGS intends to make greater efforts to garner knowledge from Japan and around the world, and continues to build on our theoretical and empirical examinations, results of which are key to formulating effective policy proposals. The activities of the CIGS focus on the following three key areas:

- In the area of "macroeconomics", the CIGS conducts in-depth investigation into methodologies of macroeconomic analysis and ideal policy making mechanisms, with a view to implementing the most desirable blueprint for the global as well as Japan's economies.
- For the research of "natural resources, energy and the environment", the CIGS continues to explore the optimal energy composition for Japan and the world as a whole under the ongoing transformation of the energy supply structure. In parallel, we will pursue studies on the application of new energy technologies to industrial use.
- In the area of "foreign affairs and national security", Japan's posture to meet new challenges with determination to work out a winning formula.

Japan meets new challenges with determination to work out a winning formula.