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The role of domestic policy in energy innovation

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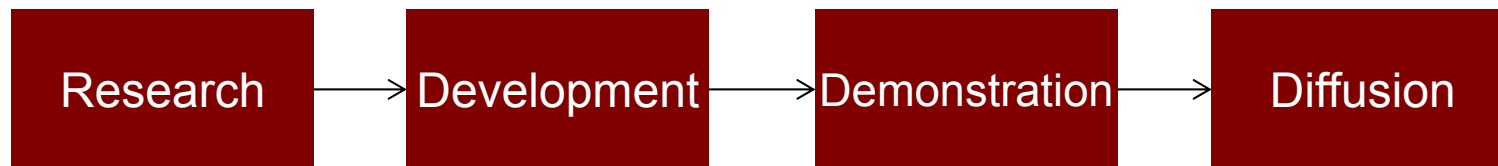
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Outline

- Government policy and technological change in energy
- Some areas of new research insights relevant for the design of Mission Innovation and other energy innovation efforts
 - Energy R&D decision support
 - Public-private funding mechanisms for energy R&D
 - Public energy R&D institution management
 - The importance of the international dimension
- Concluding remarks

The linear model of innovation

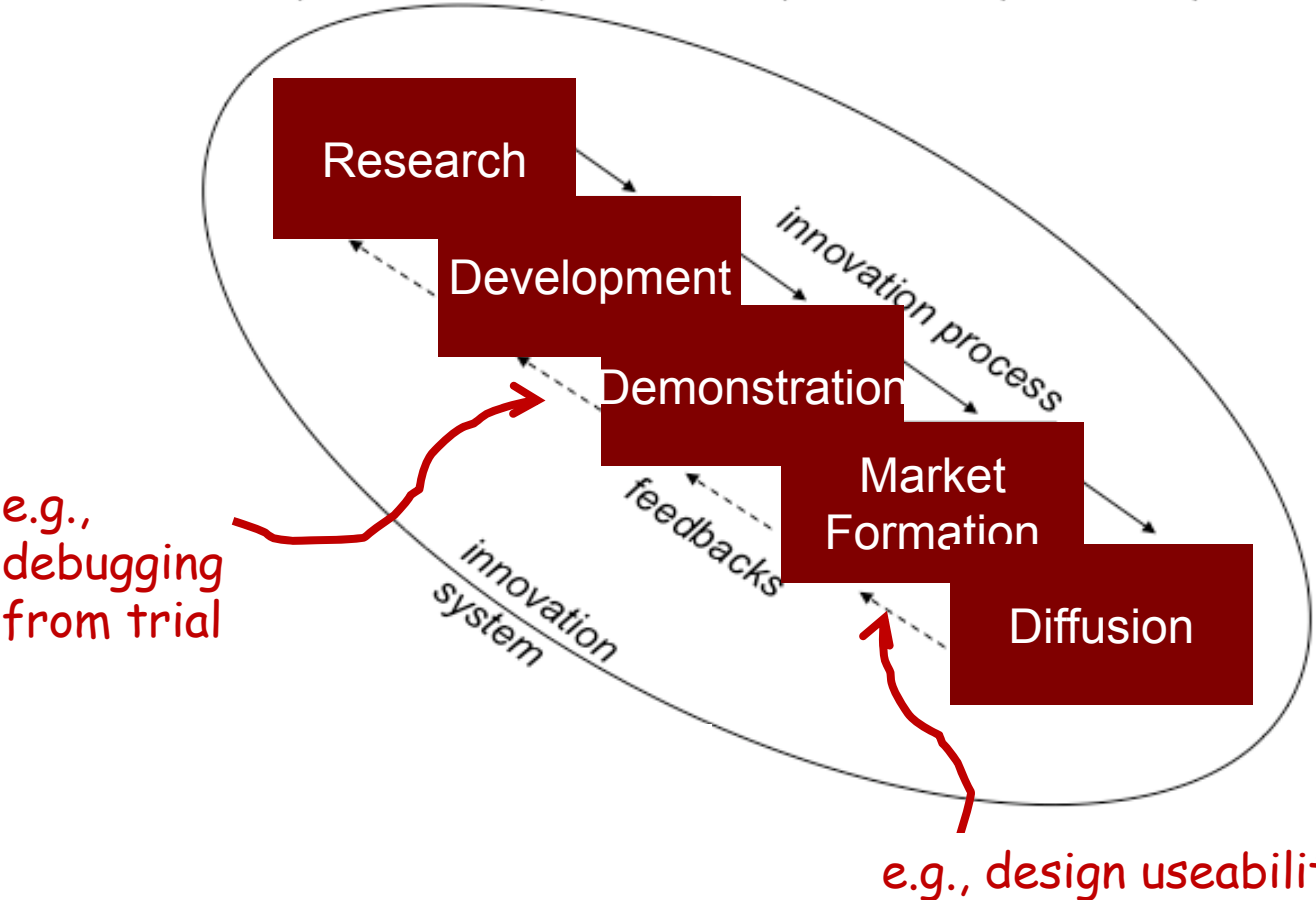
- The ‘linear’ model, in which new technologies always stem from basic research, is still the mental model of many policymakers



- In electrical equipment industries, theoretical and experimental physics preceded incandescent light, telephone, gramophone, radio, and TV
 - But in other industries (tanning, dying, brewing), innovation came before science and engineering explained the processes
 - Early flying machines came before aerospace engineering
 - Transistors preceded the theory of holes and electrons in semiconductors
- ➔ Problems observed in industry don't stay there, they are fed into research

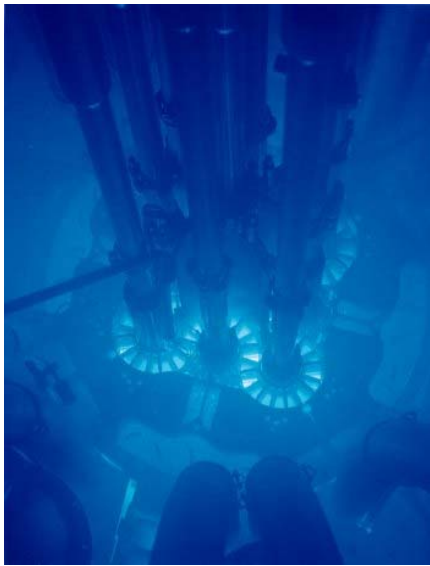


Innovation systems approach emphasizes interactions and information



Government policy plays a unique role

- Government R&D and its combination with other policies has played and continues to play a key role in energy



Mazzucato, Stiglitz, Perez, and many others have challenged the 'minimalistic' view and argue that creating markets is an important role



Types of policies shaping energy innovation

*Reducing cost of innovating:
Increasing the supply of knowledge*

Technology-Push Policies

- RD&D policy:
 - Federal/state RD&D funding
 - Public-Private partnerships for demonstration projects
 - R&D tax credits
 - International cooperation in RD&D, etc.

- Education policy to improve and expand the labor force

*Increasing payoff to innovators:
Increasing the demand for innovation*

Market-Pull Policies

- Price incentives
 - Direct spending (rebates)
 - Government procurement
 - Tax-related subsidies
 - Loan guarantees
 - Intellectual property, etc.

- Standard-based policies
 - Performance standards
 - Interconnection standards
 - Portfolio standards, etc.

- Market-based policies
 - Cap and trade
 - Charge systems, etc.

**Energy
Technology
Innovation**



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Energy Technology Innovation

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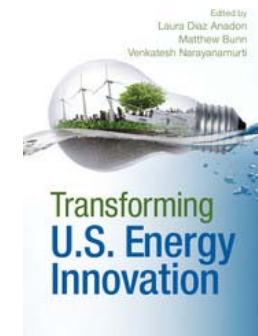
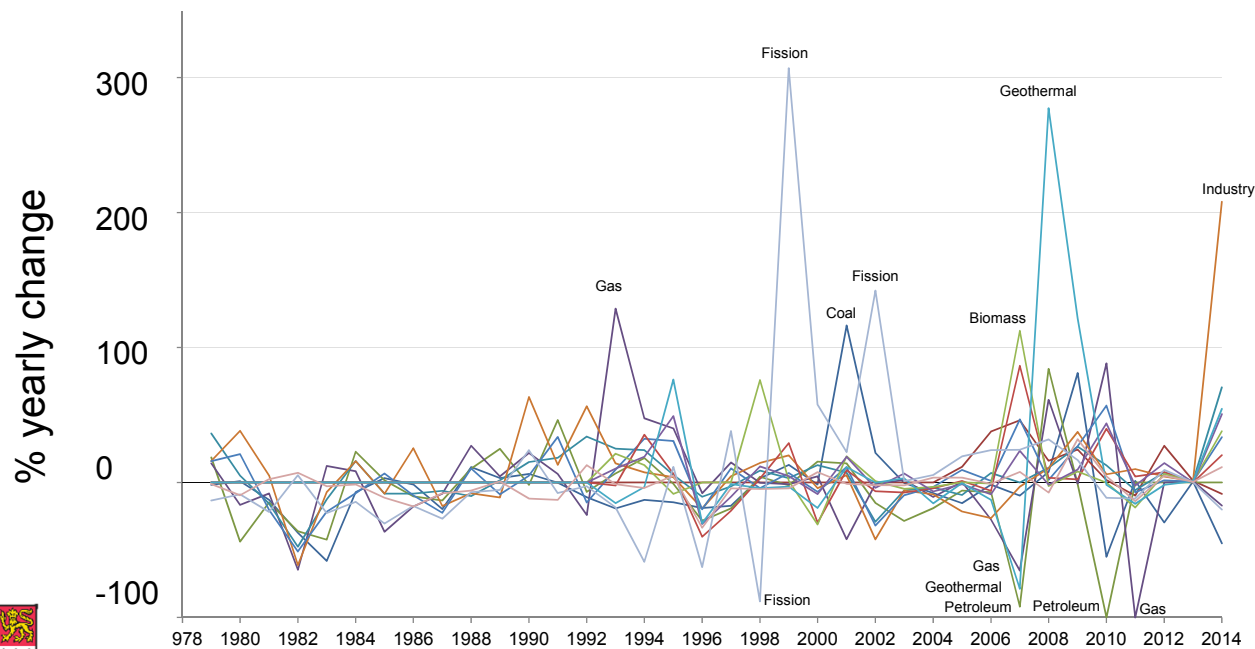


Supporting R&D decision-making



How public energy R&D decisions are made in the US

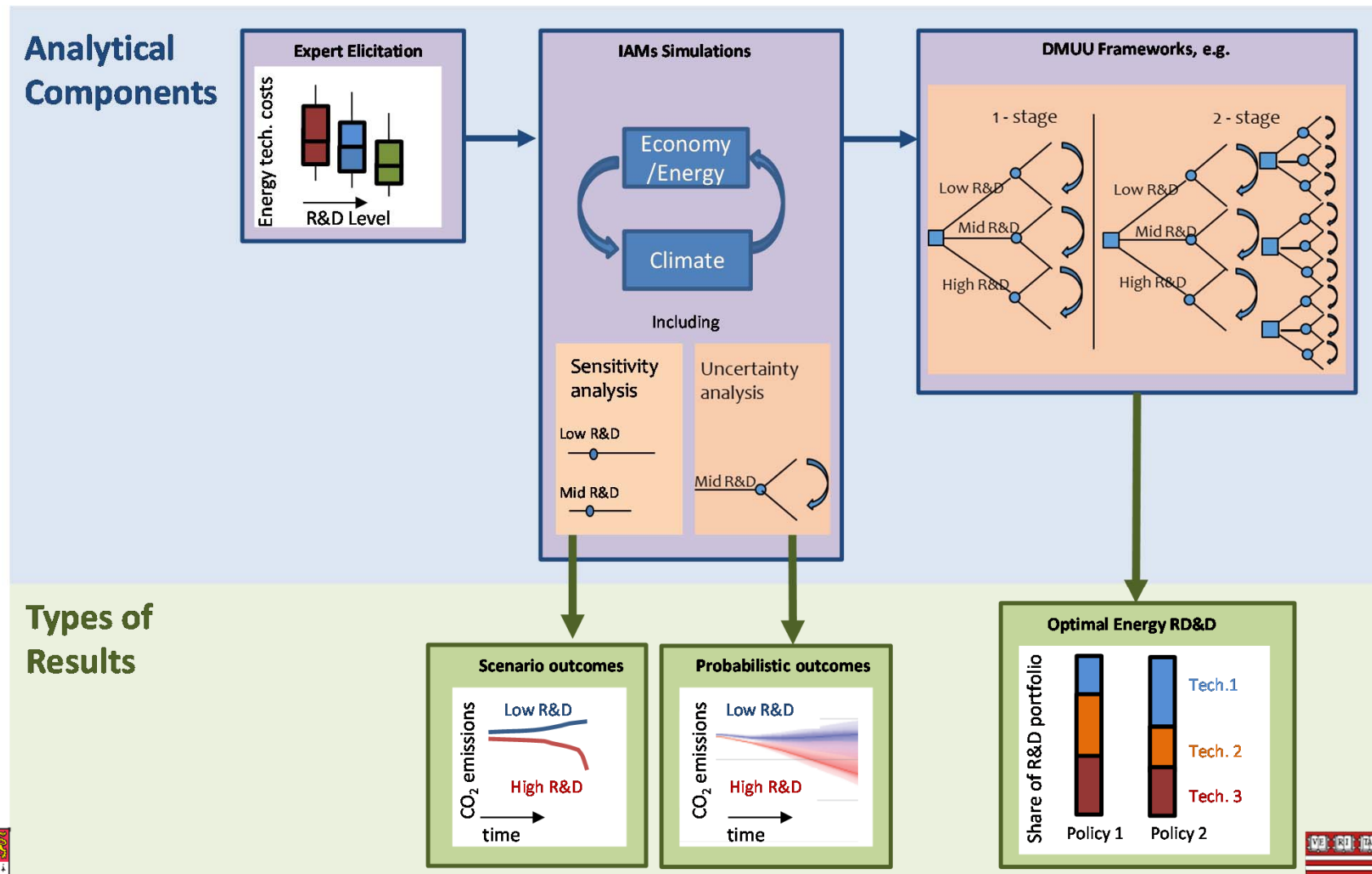
- US:\$3bn, ~5% of non-defense R&D goes to Dept. of Energy
 - DOE proposes a budget and allocation with technical inputs from labs
 - OMB scrutinizes requests based on Presidential objectives
 - Congress allocates funds
- Analysis and R&D allocation outcome do not consider market interactions, are volatile and lack legitimacy



Gallagher & Anadon (2016); Anadon, Chan & Lee (2014)



Accounting for technology uncertainty to provide new R&D policy insights (& increase legitimacy)



Application of methods leads to insights about public US R&D investments

- R&D is not enough to meet climate goals (agrees with other work)
- Expected returns justify greater investments
- Allocation of R&D in the US not optimal (storage and solar underfunded)



Combining insights of 9 studies using different methods, elicitations, and IAMs:

- Models and technology assumptions lead to different optimal R&D portfolios
- Only a limited number of technologies covered, but within these limitations:
 - The stricter the climate stabilization, the larger the share of CCS/nuclear/bioelectricity
 - The larger the R&D budget:
 - lower the share for vehicles
 - constant share of bienergy
 - solar decreases (driven by small budgets & intermittency assumptions)
 - increase in nuclear or CCS
 - For high R&D budgets, the ratio of optimal R&D/ (deployment + R&D) is between 1.5-4.4% (2013, excluding RPS and other subsidies, 4.6% for renewables) (15bn)



From how much to how?

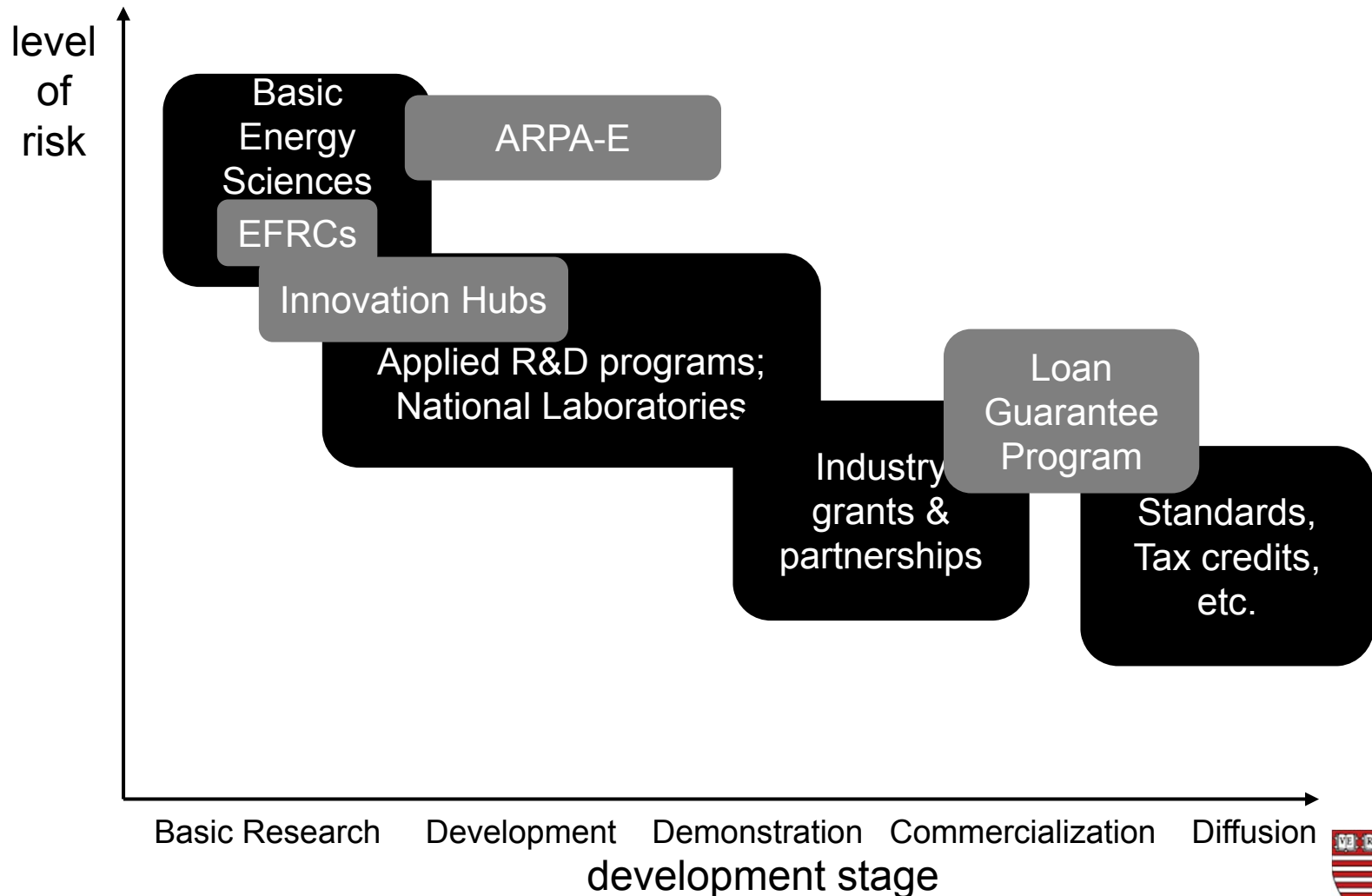
- Many analysts (including myself) had focused a lot effort on demonstrating that increasing energy R&D funding is needed
- This is very important, but given Mission Innovation pledges, the question is shifting to **how**:
 - What types of collaborations with industry? Licensing, joint development, small procurement? And with what types of firms?
 - How much in national labs/universities? And how to manage them
 - And how to select demonstrations?



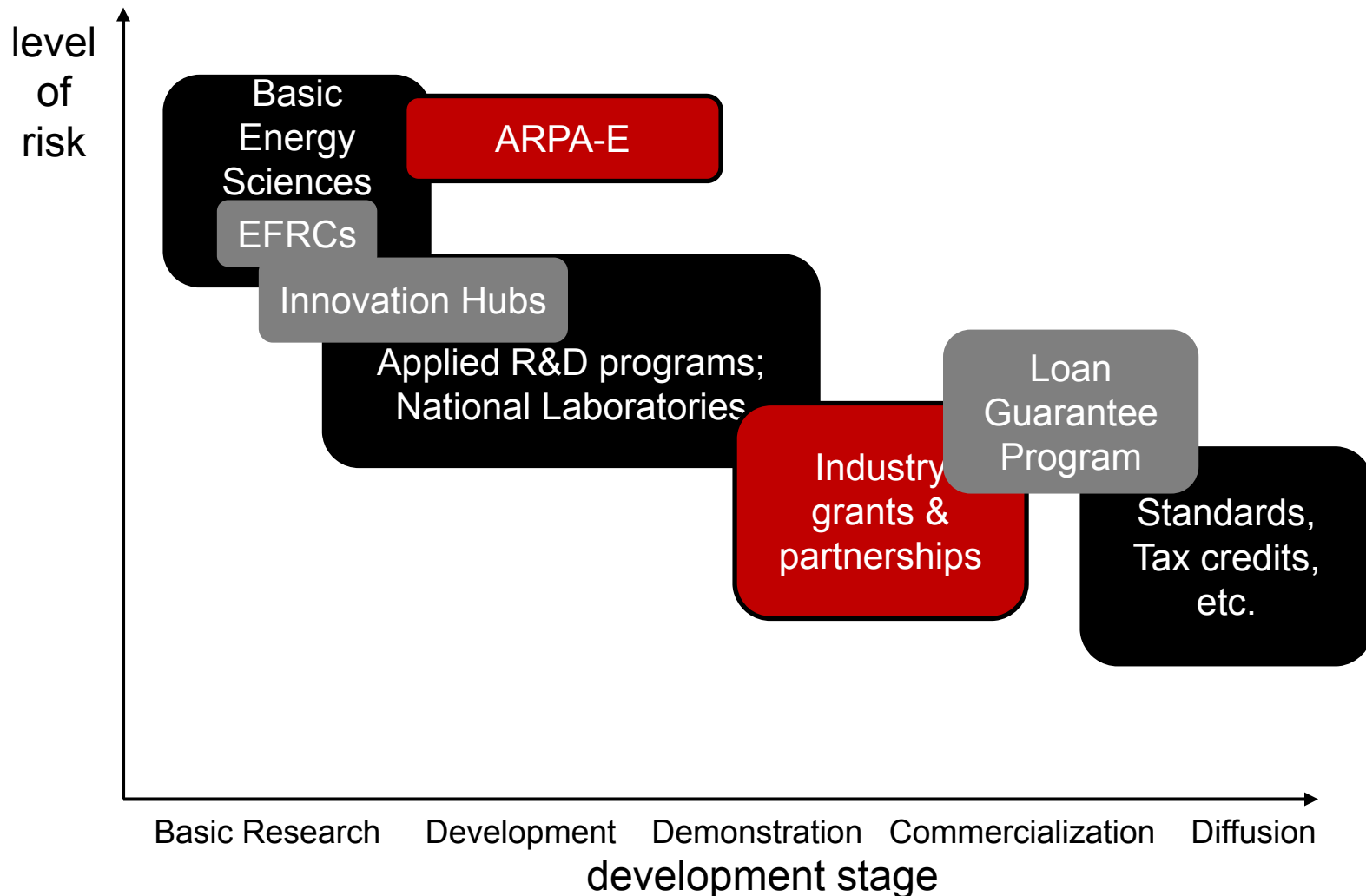
New evidence about public-private collaborations in the US



Insights on public-private interaction design from the U.S. experience



Insights on public-private interaction design from the U.S. experience



Impact of collaborations on short term outcomes for US cleantech startup firms

Collaboration Type	
<i>Technology-based collaboration</i>	joint technology development
	licensee
<i>Market-based collaboration</i>	procurement or customer
<i>Additional forms of collaboration</i>	licensor
	project development

- Evaluated relationship between different partnerships and partner types on patents and financing deals:
 - Controlling for network aspects, size, location, age, sector, etc



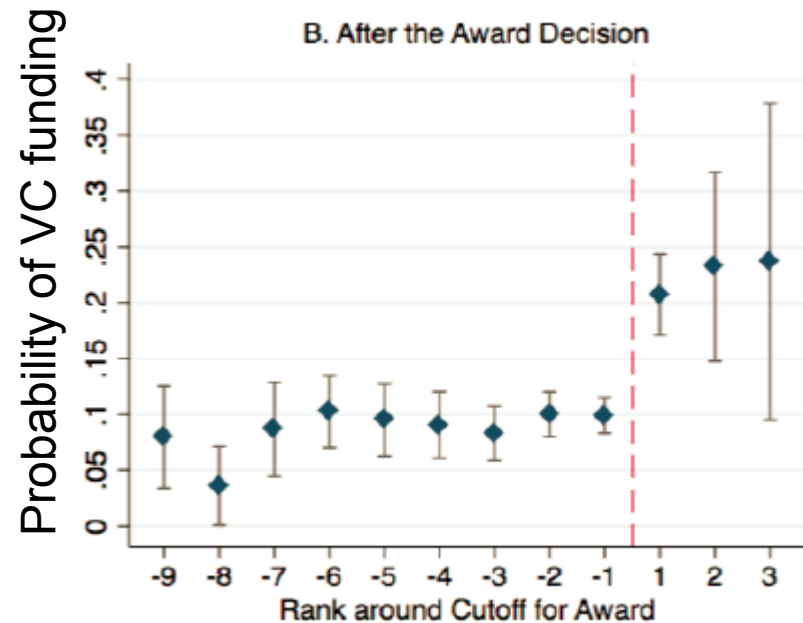
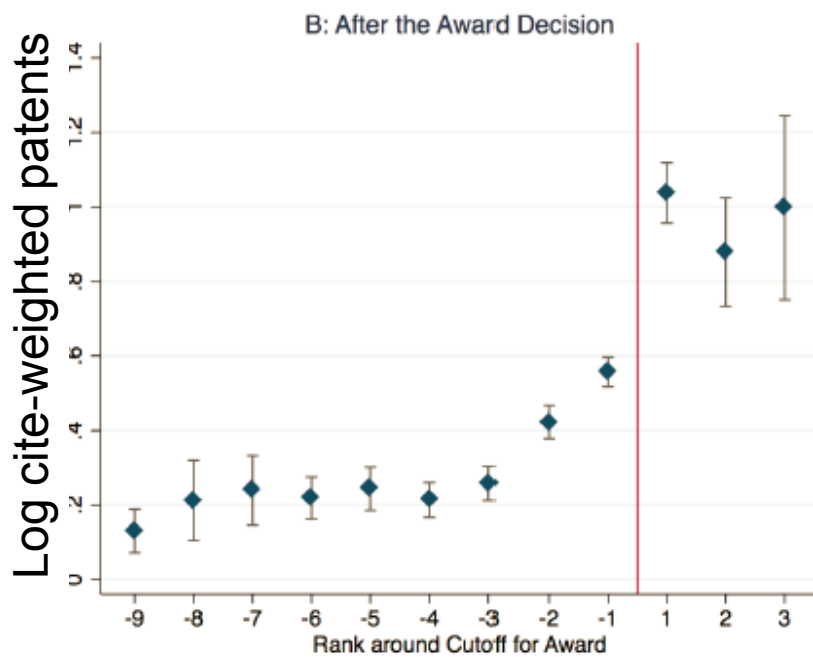
Results relevant for public-private partnership design

- **Technology and licensing partnerships** with network central organizations enables increased innovative activities—regardless of geographical proximity
 - Relationships with other firms have no correlations, with universities smaller
 - Partnerships with public R&D organizations more important for unconnected startups
 - Co-location in technology hotspots might be more important for startups operating in sectors that are characterized by frequent changes, high-turnover rates, and smaller capital requirements
- **Public procurement** not associated with better startup outcomes
- **Public licenses** associated with improved follow-on investment outcomes



DOE R&D grants to small businesses

- Regression discontinuity design on U.S. DOE Small Business Innovation Research (SBIR) grant recipients:
 - Award doubles probability that a firm receives subsequent VC and has large, positive impacts on patenting and commercialization



Ongoing work on ARPA-E and licenses

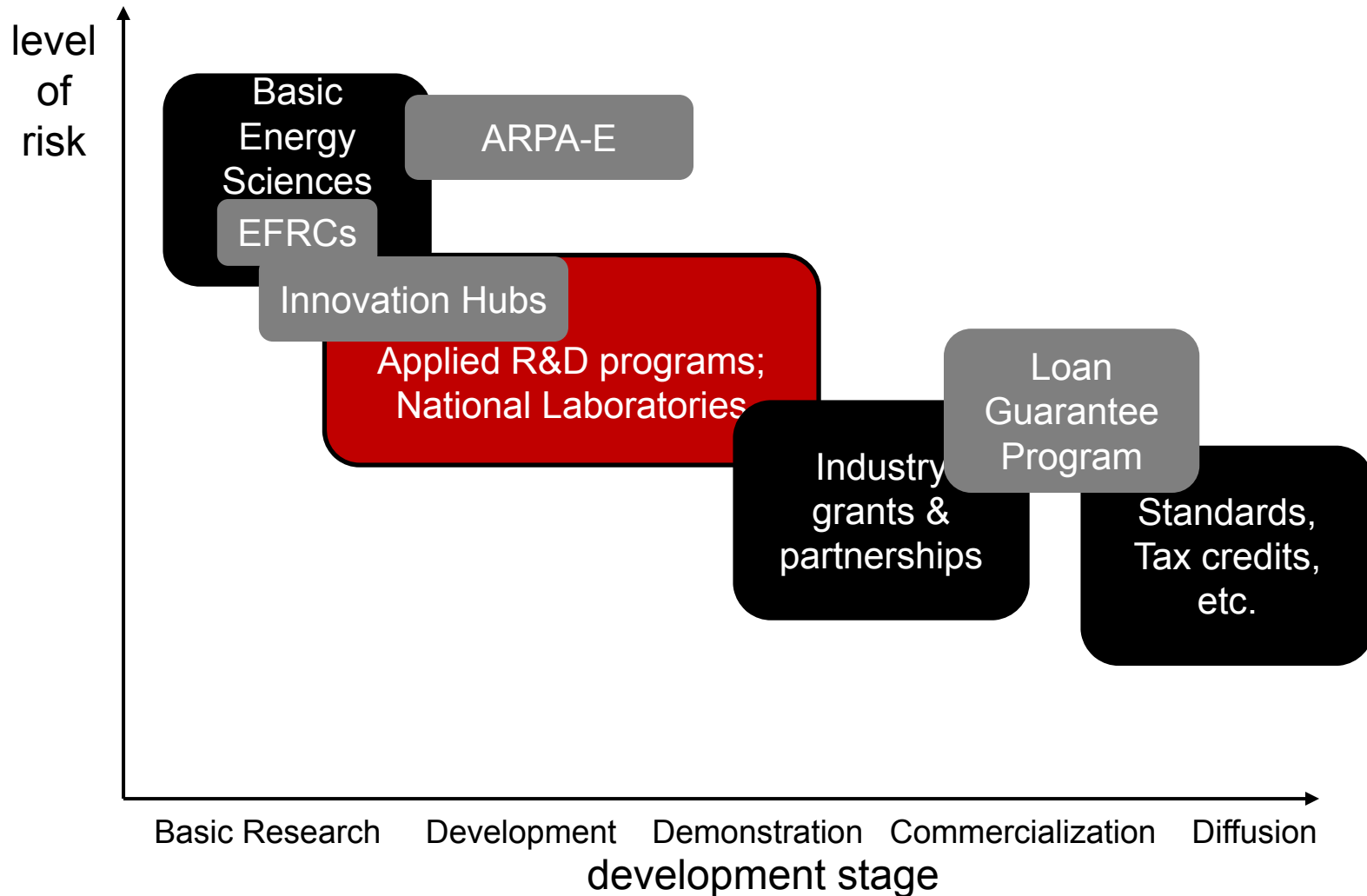
- ARPA-E awardees doing better (DID & matching) than non-awardees and other firms on follow on funding (Goldstein, Dobliger, Anadon 2016, ongoing)
- Chan (2016) used matching on patents from U.S. national labs:
 - Licensing increases spillover benefits to other firms
 - Whether or not not-patenting would result in better outcomes is a longstanding question



Insights on public R&D institution management



Insights on public R&D organization management

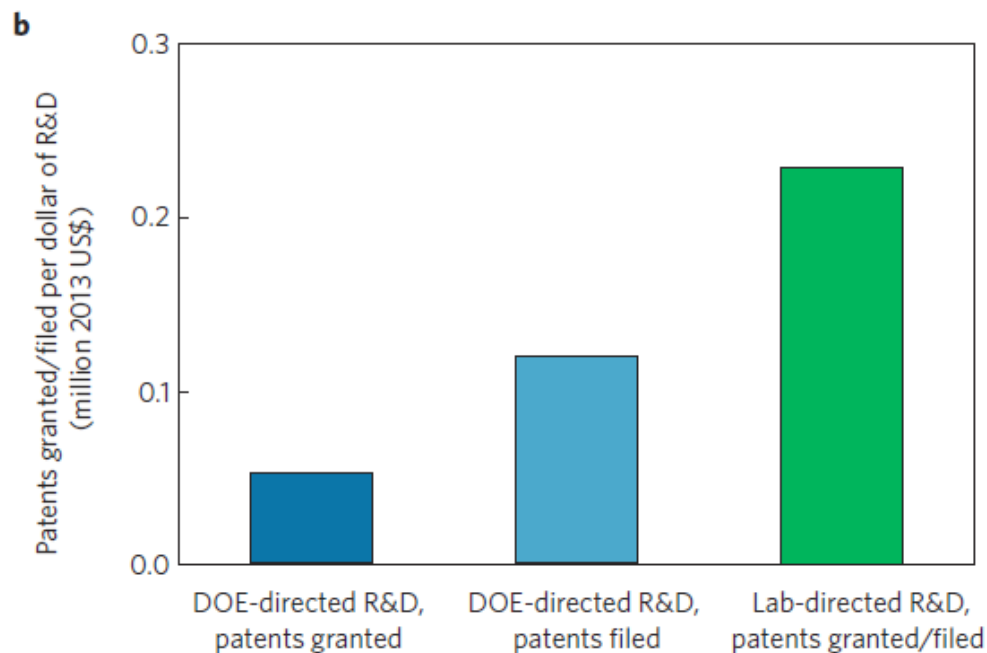


- Over 68 countries have at least 30% of all R&D done by govnm'ts...

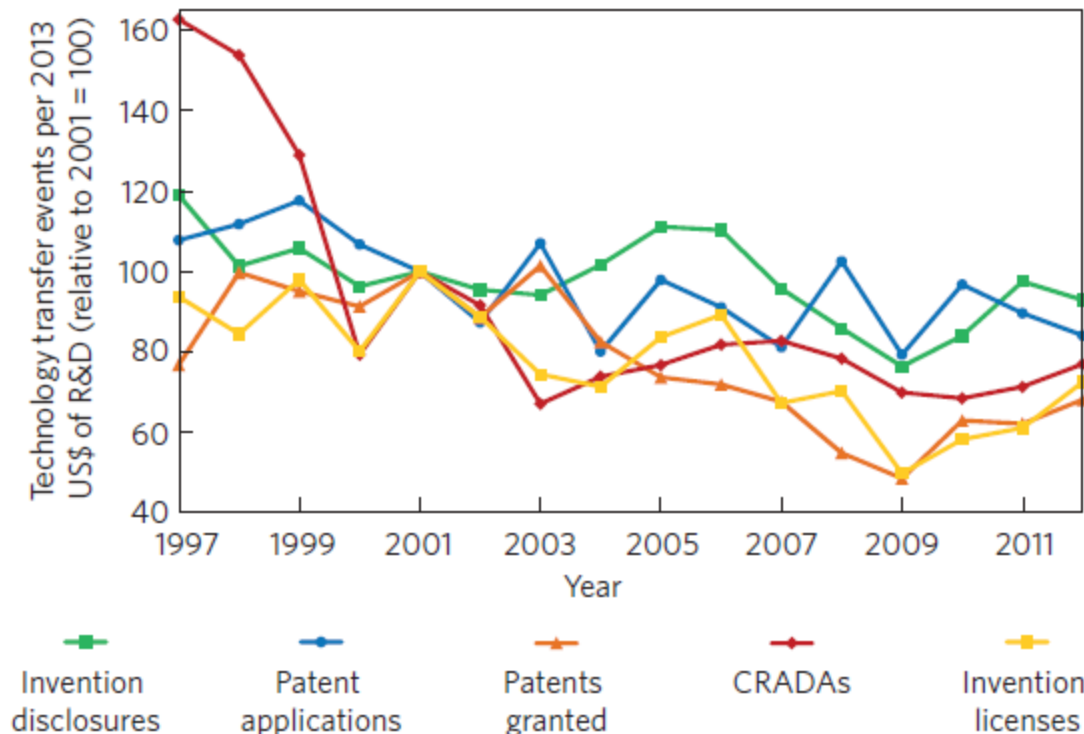
Anadon, Bunn, Narayanamurti (2014). *Cambridge University Press*; Anadon et al (2016) *Nature Energy*

Lab controlled funds are productive in tech transfer terms

- Lab directed funds have decreased twice recently but are found to be productive in terms of patents and disclosures
- Increase LDRD at the margin, further facilitate private sector interaction, and new contracting approaches



Increased demands for 'results' in technology (less tolerance to uncertainty) can result in vicious circle



- From interviews and data analysis we posit that there is a vicious circle of congressional demands for short-term results, increased admin, less risk taking, less results, which leads to more demands for results...
- There is a need to enable more fluid interaction of researchers with private sector and a review of contracting methods

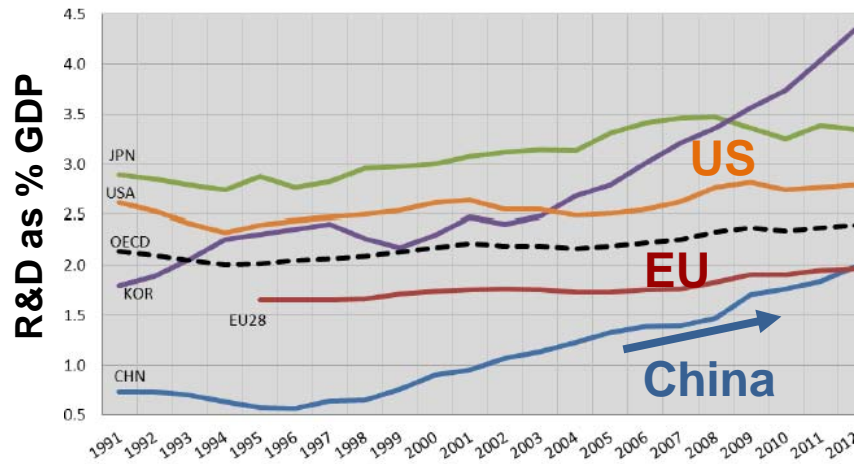


What is shaping the debate on
the role of government
internationally?

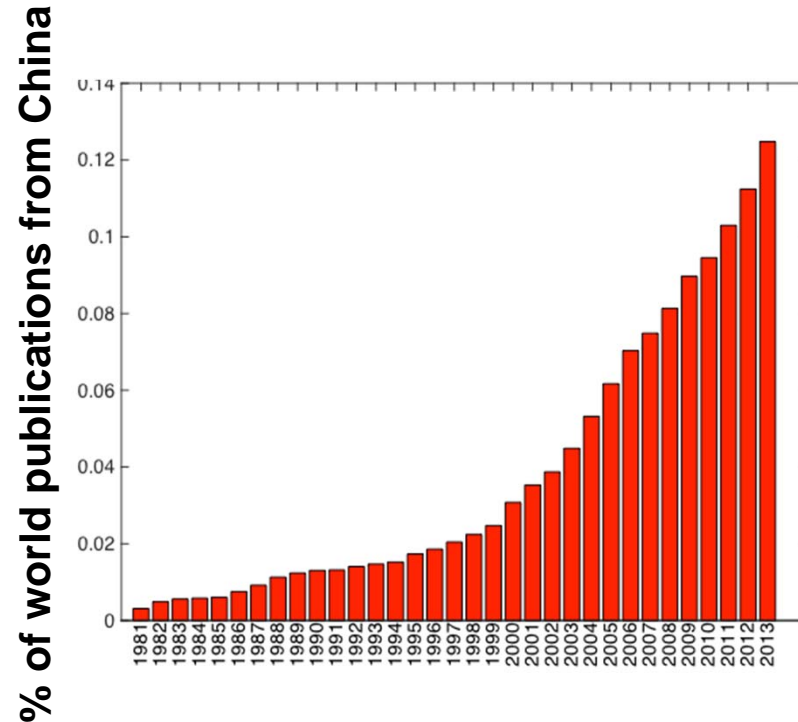


Non-OECD countries are becoming important in innovation

China example



OECD (2014)



Siddiqi et al. (2016); Binz et al. (2015)



Unlike the wind development story in India and China, solar PV in China was fast and not directed by govnm't

- Surana & Anadon (2015) in *Global Environmental Change* documented the deliberate government actions developing wind in China and India
- In Binz & Anadon (2016) we found that the emergence of the PV manufacturing industry in China was not directed by the central government and relied to a large extent on a set of international resources and generic domestic absorptive capacity



Concluding remarks

- R&D portfolio analysis can help hedge against risks, we have a better handle on energy expert elicitations
- Some evidence of some types of public-private partnerships having positive impacts on patenting and follow on financing (growth)
- National R&D organizations important for cleantech startups but some changes could improve effectiveness on energy innovation mission
- International competition is growing, and the extent to which it can be organic may depend on the technology area





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Thank you for your attention!

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